# Proposed Budget April 1, 2022 - March 31, 2023

			Final 2021/2022		Proposed 2022/2023
		4	Budget		Budget
Page	Department		Duuget		
2	Mobilization, STS	\$	502,180	\$	512,620
3	Children's Ministry	•	77,100	•	94,375
4	Student Ministry		103,150		103,150
4	College Ministry		29,450		30,140
5	Adult Ministry		88,590		123,305
6	Music Ministry		49,000		72,250
7	Care Ministry		24,625		24,625
7	Senior Pastor Ministry		70,250		76,150
8	Communications		72,885		72,885
9	Compensation		4,338,230		4,523,450
10	General (Training, Libraries, Contingency)		23,000		23,500
10	Information Technology		72,570		80,410
10	Audio/Video/Lighting		56,130		62,350
11	Administration/Finance		210,000		261,865
12	Facilities, Housekeeping, Landscaping		605,815		846,530
12	Safety Services		49,300		65,650
13	<b>Debt Service Payments</b>		724,225		726,745
	Total Annual Budget	\$	7,096,500	\$	7,700,000
	Total Weekly Requirement	\$	136,471	\$	148,077
	\$ Increase in Weekly Budget - Proposed % Change - Proposed			\$	11,606 8.50%

### Proposed Budget

April 1, 2022 - March 31, 2023

### **Mobilization**

Global Staff and Partners Support	\$ 441,670
Global Impact Celebration	15,000
Global Staff Care & Development	2,700
Administration	33,550
Impact Trip Support	10,500
Local and Well-Being Development Ministries	9,200
Total Mobilization Ministry	\$ 512,620

Proposed Budget

April 1, 2022 - March 31, 2023

### **Children's Ministry**

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Sunday School		\$ 18,975
Special Programs & Events		40,100
AWANA		5,200
Nursery Ministry		4,500
Administration/Room Improvements		19,600
Volunteer/Staff Appreciation		6,000
	Total Children's Ministry	\$ 94,375

#### Proposed Budget

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Pastoral Care and Counseling		\$ 1,000
Community Events & Activities		34,000
Leadership Training		6,500
Curriculum		2,000
Parent Meetings		1,800
Camps		42,500
Equipment		2,500
Administration		12,850
י	Total Student Ministry	\$ 103,150

#### **College Ministry**

Pastoral Care and Counseling		\$ 3,000
Outreach		3,000
Social Activities		10,500
Publicity & Giveaways		2,140
Retreat		7,500
Small Groups		1,500
Administration		2,500
	Total College Ministry	\$ 30.140

### Proposed Budget

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Adult Ministry		
ABF, Administration, and General Pastoral Care		\$ 31,850
Volunteer Training		
Adult Bible Fellowships		
Administration		
Guest Relations & Assimilation		12,000
Visitor Greeting		
Literature & Administration		
Materials & Supplies		
Be Our Guest		
Men/Women		33,100
Literature & Supplies		,
Outdoors Ministry		
Retreats, Special Events, Breakfasts		
Outreach, Fellowship & Mentoring		
M3, Widow's Might		
Care, Appreciation, and Training		
Administration		
Young Adults		15,000
Senior Adults		14,355
Newsletter		
PrimeTimers Monthly Events		
Outreach/Promotion		
Visitation Mileage		
Administration		
Special Needs		1,250
Library		15,750
	Total Adult Ministry	\$ 123,305

### Proposed Budget

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#### **Music Ministry**

Care/Appreciation	\$ 2,950
General Office/Equipment/Furniture	1,350
Music Library	2,950
Childcare	2,000
Training & Scholarships	13,000
Handbells	1,050
Celebration Choir	14,500
Orchestra	4,300
Children's Choirs	3,500
Sign Language	350
Music Outreach	26,300
Total Music Ministry	\$ 72,250

### Proposed Budget

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Workshops/Classes/Training		\$	1,950
Freezer Ministry/Care Cards/Flowers		•	975
Funeral Reception & Expenses			2,000
Care Support Groups			6,275
Volunteer Appreciation			1,000
Conference & Membership Dues			6,105
Counseling Materials			3,400
Administration			2,920
	<b>Total Care Ministry</b>	\$	24,625

#### **Senior Pastor Ministry**

Deacon Ministry		\$ 6,700
Ordinances		2,200
Greenhouse (Membership Class)		7,800
Staff Care/Enrichment		11,500
Congregational Care/Enrichment		11,000
Elder Care		2,250
Special Events		2,500
Training/Outreach		3,000
Office Expenses		9,200
Solomon's Porch		5,000
Summer Series		15,000
To	otal Senior Pastor Ministry	\$ 76,150

### Proposed Budget

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### **Communications**

Newsletters/Letterhead/Annual Report/Brochures	\$ 42,725
Video	4,150
Image & Font Resources	2,200
Photography	200
Training/Meetings/Advertising/Volunteers	5,500
Office Expenses	2,125
Posters/Signage/Banners	11,385
Radio Hosting/Web Hosting/Shepherd's App	4,600
Total Communications	\$ 72,885

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#### **Compensation**

Compensation includes salaries, taxes, and benefits (see below).

Staff salaries, as well as requests for additional hours and new positions or position reductions put forth by ministry leaders, are reviewed each year by senior staff and the Elder Personnel Team.

The Shepherd's staff headcount for 2022-23 is 83 people.

Number of Employees		
_	2021-22	2022-23
Full-Time	39	38
Part-Time (< 40 hrs per wk)	46	45
Total*	85	83
_		
FTE (Full-Time Equivalent)	61.7	62

<sup>\*</sup>These totals exclude positions paid through Shepherds Theological Seminary, Wisdom for the Heart, The Shepherd's Church Weekday Preschool, HARC, and Shepherd's Music School.

Shepherd's provides Medical, Dental, Life, Long-Term Care and Long-Term Disability insurances for all employees who work 30 hours per week or more. A retirement plan is available for eligible employees (generally working more than 20 hours per week), in which Shepherd's contributes 2% of a participant's salary, and matches another 3% of any elective deferral. These funds are transferred into a qualified 403(b)(9) plan each pay period.

Total Compensation \$ 4,523,450

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<u>General</u>			
Training, Library, and Resources Legal Fees & Other	5	\$	16,500 7,000
	Total General	\$	23,500
Information Tachnolo	av.		
<u>Information Technolo</u>	<u>KY</u>		
Hardware Software Shelby/Joint Use Apps Training Computer Maintenance Network Internet General Expenses  Audio/Video/Lighting	Total Information Technology	\$	20,000 21,400 6,200 7,000 5,000 18,850 1,750 210
Audio Support		\$	13,800
Video Support		ş	12,000
Lighting Support			4,000
Stage Team			7,700
Copyright & Video Streaming			5,200
General Office Expense			7,650
Event Support			12,000
	Total Audio/Video/Lighting	\$	62,350

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#### **Administration/Finance**

Telephone & Internet Access	\$ 23,675
Church Database Software & Support	11,740
Office Supplies & Equipment	9,850
Audit, Projects, & Hardware	35,750
Bank & Credit Card fees	69,000
Outside Service Fees	16,750
General Office Expenses	4,850
Insurance	78,250
Property Taxes	12,000
Total Administration/Finance	\$ 261,865

#### Proposed Budget

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#### **Facilities**

Auditorium Setup & Outside Events		\$	43,600
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Housekeeping			100,235
Repairs and Maintenance			155,295
Vehicle Operation			11,250
Groundskeeping			164,750
Inspections			11,750
Utilities			193,600
Kitchen Maintenance			3,500
Life & Fire Safety, Building Security			10,150
Facilities Office & Volunteer Expenses			8,250
Paper & Styrofoam Supplies			2,500
Food Service			9,650
Room & Kitchen Equipment			5,000
Major Building and Facility Repairs			127,000
Т	otal Facilities	\$	846,530

#### **Safety Services**

Security Checks		\$ 28,500
Traffic Control		15,250
Background Checks & Volunteer Training		13,400
Security & CPR Training		2,000
Emergency Supplies & Equipment		4,000
Communications		2,000
Volunteer Appreciation		500
	<b>Total Safety Services</b>	\$ 65,650

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#### **Debt Service**

#### Loans with Thrivent Church Financing

				Projected		
	Original	Interest	Maturity	Balance		Monthly
Lo	an Amount	Rate	Date	3/31/2022	Pay	ment Amount
\$	3,850,000	2.50% Fixed	4/15/2027	\$ 2,777,080	\$	55,502
	725,000	3.15% 7-yr Var.	5/15/2036	693,055		5,060
			Totals	\$ 3,470,135	\$	60,562

Total Debt Service \$ 726,745

Debt History	 Balance
March 31, 2012	\$ 11,983,460
March 31, 2017	6,368,847
March 31, 2018	5,569,927
March 31, 2019	4,852,510
March 31, 2020	4,403,752
March 31, 2021	3,562,437
April 30, 2021	4,239,465
March 31, 2022 estimate	3,470,135